

**The Companies Act, No. 71 of 2008
(as amended)**

Memorandum of Incorporation

Exemplar REITail Limited

A public company

Registration Number: 2018/022591/06

Registration Date: 17 January 2018

1. INTERPRETATION

- 1.1 In this Memorandum of Incorporation, unless the context clearly indicates a contrary intention, the following words and expressions bear the meanings assigned to them and cognate expressions bear corresponding meanings –
- 1.1.1 “**Act**” means the Companies Act, No. 71 of 2008, as amended, consolidated or re-enacted from time to time, and includes all schedules to such Act and, as applicable, the Regulations;
- 1.1.2 “**Board**” means the board of Directors from time to time of the Company or if there is only one Director, then that Director;
- 1.1.3 “**Business Day**” any day which is not a Saturday, Sunday or an official public holiday in the Republic;
- 1.1.4 “**Certificated Securities**” means Securities issued by the Company and evidenced by a certificate, as contemplated in section 1 of the Financial Markets Act;
- 1.1.5 “**Central Securities Depository**” means the Central Securities Depository as defined in section 1 of the Financial Markets Act;
- 1.1.6 “**Commission**” means the Companies and Intellectual Property Commission established by section 185 of the Act;
- 1.1.7 “**Company**” means the company named on the first page of this MOI, duly incorporated under the registration number endorsed thereon;
- 1.1.8 “**Director**” means a member of the Board as contemplated in section 66 of the Act, or an alternate director, and includes any person occupying the position of a director or alternate director, by whatever name designated;
- 1.1.9 “**Electronic Communication**” means an electronic communications as set out in section 1 of the Electronic Communications and Transactions Act, No 25 of 2002;
- 1.1.10 “**File**” or “**Filed**” when used as a verb, means to deliver a document to the Commission in the manner and form, if any, prescribed for that document;
- 1.1.11 “**Financial Markets Act**” means the Financial Markets Act, No. 19 of 2012, including any amendment, consolidation or re-enactment thereof;
- 1.1.12 “**IFRS**” means the International Financial Reporting Standards, as adopted from time to time by the International Accounting Standards Board;
- 1.1.13 “**JSE**” means the exchange, licensed under the Financial Markets Act, operated by JSE Limited (Registration number 2005/022939/06), a public company duly incorporated in the Republic;
- 1.1.14 “**JSE Listings Requirements**” means the Listings Requirements of the JSE and all other applicable rules, regulations, requirements and rulings of the JSE applicable from time to time;

- 1.1.15 “**MOI**” means this memorandum of incorporation, as amended or replaced from time to time;
- 1.1.16 “**Ordinary Share**” means an ordinary share of no par value in the share capital of the Company, having the rights and privileges set out in clause 6;
- 1.1.17 “**Ordinary Shareholder**” means the holder of an Ordinary Share who is entered as such in the Securities Register, subject to the provisions of section 57 of the Act;
- 1.1.18 “**Participant**” has the meaning as defined in the Financial Markets Act;
- 1.1.19 “**Prescribed Officer**” means a person who, within the Company, performs any function that has been designated by the Minister (as defined in the Act) in terms of section 66(10) of the Act;
- 1.1.20 “**Regulations**” means the regulations published in terms of the Act from time to time;
- 1.1.21 “**Republic**” or “**South Africa**” means the Republic of South Africa;
- 1.1.22 “**Securities**” means:
- 1.1.22.1 any shares, notes, bonds, debentures or other instruments, irrespective of their form or title, issued, or authorised to be issued, by the Company; or
- 1.1.22.2 anything falling within the meaning of “securities” as defined in the Financial Markets Act, and includes shares held in a private company;
- 1.1.23 “**Securities Register**” means the register of issued Securities of the Company required to be established in terms of section 50(1) of the Act and referred to in clause 7 hereof, which for the avoidance of doubt includes the Uncertificated Securities Register;
- 1.1.24 “**SENS**” means the Stock Exchange News Service established and operated by the JSE;
- 1.1.25 “**Share**” means one of the units into which the proprietary interest in the Company is divided, and includes an Ordinary Share;
- 1.1.26 “**Shareholder**” means the holder of a Share who is entered as such in the Securities Register, subject to the provisions of section 57 of the Act, and includes an Ordinary Shareholder;
- 1.1.27 “**Solvency and Liquidity Test**” has the meaning attributed thereto in section 4 of the Act;
- 1.1.28 “**Uncertificated Securities**” means any “securities” defined in the Financial Markets Act; and
- 1.1.29 “**Uncertificated Securities Register**” means the record of Uncertificated Securities administered and maintained by a Participant or Central Securities Depository, as determined in accordance with the rules of the Central Securities Depository.

- 1.2 In this Memorandum of Incorporation, unless the context clearly indicates otherwise –
- 1.2.1 words and expressions defined in the Act and which are not defined herein shall have the meanings given to them in the Act;
- 1.2.2 a reference to a section by number refers to the corresponding section of the Act notwithstanding the renumbering of such section after the date on which this Memorandum of Incorporation is lodged with the Commission to be Filed;
- 1.2.3 a reference to a clause by number refers to a corresponding provision of this Memorandum of Incorporation;
- 1.2.4 in any instance where there is a conflict between a provision (be it expressed, implied or tacit) of this Memorandum of Incorporation and –
- 1.2.4.1 a provision of any shareholders agreement, the provision of this Memorandum of Incorporation shall prevail to the extent of the conflict;
- 1.2.4.2 an alterable or elective provision of the Act, the provision of this Memorandum of Incorporation shall prevail to the extent of the conflict; and
- 1.2.4.3 an unalterable or non-elective provision of the Act, the unalterable or non-elective provision of the Act shall prevail to the extent of the conflict unless the MOI imposes on the Company a higher standard, greater restriction, longer period of time or similarly more onerous requirement, in which event the relevant provision of this MOI shall prevail to the extent of the conflict;
- 1.2.5 clause headings are for convenience only and are not to be used in its interpretation;
- 1.2.6 an expression which denotes –
- 1.2.6.1 any gender includes the other genders;
- 1.2.6.2 a natural person includes a juristic person and *vice versa*; and
- 1.2.6.3 the singular includes the plural and *vice versa*;
- 1.2.7 if the due date for performance of any obligation in terms of this MOI is a day which is not a Business Day then (unless otherwise stipulated), the due date for performance of the relevant obligation shall be the immediately succeeding Business Day;
- 1.2.8 any words or expressions defined in any clause shall, unless the application of any such word or expression is specifically limited to that clause, bear the meaning assigned to such word or expression throughout this MOI;
- 1.2.9 a reference to a consecutive series of two or more clauses is deemed to be inclusive of both the first and last mentioned clauses; and
- 1.2.10 any reference to a notice shall be construed as a reference to a written notice, and shall include a notice which is transmitted electronically in a manner and form permitted in terms of the Act and/or the Regulations.

- 1.3 Any reference in this MOI to –
- 1.3.1 “**days**” shall be construed as calendar days;
- 1.3.2 “**law**” means any law of general application and includes the common law and any statute, constitution, decree, treaty, regulation, directive, ordinance, by-law, order or any other enactment of legislative measure of government (including local and provincial government) statutory or regulatory body which has the force of law and a reference to any statutory enactment shall be construed as a reference to that enactment as amended or substituted from time to time;
- 1.3.3 “**person**” means any natural person, company, close corporation, trust, partnership or other entity whether or not having separate legal personality; and
- 1.3.4 “**writing**” means legible writing and in English and includes printing, typewriting, lithography or any other mechanical process, as well as any electronic communication permitted in terms of the Act and/or the Regulations, in a manner and a form such that it can conveniently be printed by the recipient within a reasonable time and at a reasonable cost.
- 1.4 The words “**include**” and “**including**” mean “include without limitation” and “including without limitation”. The use of the words “**include**” and “**including**” followed by a specific example or examples shall not be construed as limiting the meaning of the general wording preceding it.
- 1.5 Unless otherwise provided, defined terms appearing in this MOI in title case shall be given their meaning as defined, while the same terms appearing in lower case shall be interpreted in accordance with their plain English meaning.
- 1.6 Where a particular number of days is provided for between the happening of one event and another, the number of days shall be determined by excluding the day on which the first event occurs and including the day on which or by which the second event is to occur or, where the day on which or by which the second event is to occur falls on a day that is not a Business Day, the next succeeding Business Day.
- 1.7 Where figures are referred to in numerals and in words, and there is any conflict between the two, the words shall prevail, unless the context indicates a contrary intention.

2 JURISTIC PERSONALITY

- 2.1 The Company is incorporated as a profit company and shall be classified as a public company in terms of section 8.2 of the Act. The Company has juristic personality from the date and time that the incorporation of the Company is registered, as stated in its registration certificate and as contemplated in section 19(1) of the Act.
- 2.2 The Company is incorporated in accordance with and governed by –
- 2.2.1 the unalterable provisions of the Act, subject only to such higher standards, greater restrictions, longer periods of time or similarly more onerous requirements as may be imposed on the Company by this MOI in relation to such unalterable provisions;

2.2.2 the alterable provisions of the Act, subject to the limitations, extensions, variations or substitutions set out in this MOI; and

2.2.3 the other provisions of this MOI.

3 LIMITATION OF LIABILITY

No person shall, solely by reason of being an incorporator, Shareholder or Director of the Company, be liable for any liabilities or obligations of the Company.

4 POWERS OF THE COMPANY

4.1 The Company has all of the legal powers and capacity contemplated in the Act, and no provision contained in this MOI should, unless such provision expressly provides to the contrary, be interpreted or construed as negating, limiting, or restricting those powers in any way whatsoever.

4.2 The legal powers and capacity of the Company are not subject to any restrictions, limitations or qualifications, as contemplated in section 19(1)(b)(ii) of the Act.

4.3 This MOI does not contain any restrictive conditions applicable to the Company as contemplated in section 15(2)(b) or (c) of the Act.

5 ACQUISITION AND CESSATION OF RIGHTS

As between a person and the Company, a person –

5.1 acquires the rights associated with any particular Securities of the Company when that person's name is entered in the Company's Securities Register as a person to whom those Securities have been issued or transferred; and

5.2 ceases to have the rights associated with any particular Securities of the Company when the transfer to another person or the re-acquisition by the Company or surrender to the Company of those Securities has been entered in the Company's Securities Register.

6 ISSUE OF SHARES AND VARIATION OF RIGHTS

6.1 The Company is authorised to issue 5 000 000 000 (five billion) Ordinary no par value Shares of the same class, each of which ranks *pari passu* (which shall have the meaning ascribed thereto in paragraph 3.29 of the JSE Listings Requirements or any amendment or substitute paragraph in the JSE Listings Requirements) in respect of all rights and entitles the Ordinary Shareholder to –

[LR10.5(a)]
[LR10.5(b)]

6.1.1 attend, participate in, speak at and vote on any matter to be decided by the Shareholders and to 1 (one) vote in the case of a vote by means of a poll;

6.1.2 participate proportionally in any distribution made by the Company and which is not made to the holders of another class of Shares in accordance with the preference and rights of such class of Shares (and except for the payment *in lieu* of a capitalisation share as contemplated in section 47(1)(c) of the Act and any consideration payable by the Company for any of its own Shares or for any shares of another company within the

same group as contemplated in paragraph a(iii)(aa) and a(iii)(bb) of the definition of “distribution” in the Act); and

6.1.3 receive proportionally the net assets of the Company upon its liquidation; and

6.1.4 any other rights attaching to the Ordinary Shares in terms of the Act or any other law.

6.2 The Board shall not have the power to –

6.2.1 create any class of Shares; [10.5(d)(i)]

6.2.2 increase or decrease the number of authorised Shares of any class of the Company’s Shares; [10.5(d)(iv)]

6.2.3 consolidate and reduce the number of the Company’s issued and authorised Shares of any class; [10.5(d)(v)]

6.2.4 subdivide its Shares of any class by increasing the number of its issued and authorised Shares of that class without an increase of its capital; [10.5(d)(vi)]

6.2.5 convert one class of Shares into one or more other classes, save where a right of conversion attaches to the class of Shares created; [10.5(d)(iii)]

6.2.6 reclassify any classified Shares that have been authorised but not issued;

6.2.7 classify any unclassified Shares that have been authorised but not issued; or

6.2.8 vary any preference rights, limitations or other terms attaching to any class of shares, [10.5(d)(ii)]

and such powers shall only be capable of being exercised by the Shareholders by way of a special resolution adopted by the Shareholders and (to the extent required) an amendment to the MOI.

6.3 The Company has the power, subject to the authority of a special resolution as contemplated in clause 6.2, to subdivide its Shares of any class. To the extent competent at law, such subdivision may be effected through a mere splitting of, and consequential increase in, the authorised and issued Shares of the relevant class, and without an issue of new shares.

6.4 Each Share issued by the Company has associated with it an irrevocable right of the Shareholder to vote on any proposal to amend the preferences, rights, limitations and other terms associated with that Share. The variation of any preferences, rights, limitations and other terms associated with any class of Shares as set out in this MOI may be enacted only by an amendment of this MOI approved by special resolution adopted by the Ordinary Shareholders. If any amendment of the MOI relates to the variation of any preferences, rights, limitation or any other terms attaching to any other class of Shares already in issue, that amendment must not be implemented without a special resolution, taken by the holders of Shares of that class at a separate meeting. In such instances, the holders of such Shares will be allowed to vote at the meeting of Ordinary Shareholders subject to clause 20.11. No resolution of Shareholders in respect of such amendment shall be proposed or passed, unless a special resolution of the holders of the Shares of that class approve the amendment.

- 6.5 The authorisation and classification of Shares, the creation of any class of Shares, the conversion of one class of Shares into one or more other classes, the consolidation of Securities, the sub-division of Securities, the change of the name of the Company, the increase of the number of authorised Securities, and, subject to clause 6.4, the variation of any preferences, rights, limitations and other terms associated with each class of Shares as set out in this MOI may be changed only by an amendment of this MOI by special resolution of the Shareholders and in accordance with the JSE Listings Requirements, to the extent required, save if such an amendment is ordered by a court in terms of sections 16(1)(a) and 16(4) of the Act. [10.5(d)(vii)]
- 6.6 No Shares may be authorised in respect of which the preferences, rights, limitations or any other terms of any class of Shares may be varied and no such resolution may be proposed to Shareholders for rights to include such variation in response to any objectively ascertainable external fact or facts as provided for in sections 37(6) and 37(7) of the Act. The powers of the Board are limited accordingly.
- 6.7 The Company may only issue Shares which are fully paid up and freely transferable and only within the classes and to the extent that those Shares have been authorised by or in terms of this MOI.
- 6.8 The Board may not issue unissued Ordinary Shares unless such Ordinary Shares have first been offered to existing Ordinary Shareholders in proportion to their shareholding (on such terms and in accordance with such procedures as the Board may determine), unless the relevant issue of Ordinary Shares - [LR10.1]
- 6.8.1 is a capitalisation issue in accordance with clause 13; or
- 6.8.2 is for the acquisition of assets, is a vendor consideration placing related to an acquisition of assets, or is an issue for the purposes of an amalgamation or merger; or
- 6.8.3 is an issue pursuant to options or conversion rights; or
- 6.8.4 is an issue in terms of an approved share incentive scheme; or
- 6.8.5 is an issue of shares for cash (as contemplated in the JSE Listings Requirements), which has been approved by the Shareholders by ordinary resolution, either by way of a general authority (which may be either conditional or unconditional) to issue Shares in its discretion or a specific authority in respect of any particular issue of Shares, in accordance with the JSE Listings Requirements, provided that, if such approval is in the form of a general authority to the Directors, it shall be valid only until the next annual general meeting of the Company or for 15 months from the date of the passing of the ordinary resolution, whichever is the earlier, and it may be varied or revoked by any general meeting of the Shareholders prior to such annual general meeting; or
- 6.8.6 otherwise falls within a category in respect of which it is not, in terms of the JSE Listings Requirements, a requirement for the relevant Shares to be so offered to existing Ordinary Shareholders; or
- 6.8.7 is otherwise undertaken in accordance with an authority approved by Ordinary Shareholders in general meeting.
- 6.9 Subject to clause 6.10, if pursuant to any corporate action or event including any capitalisation issue or rights issue a Shareholder would, but for the provisions of this clause

6.9, become entitled to a fraction of a Share ("**Fractional Entitlements**"), such Fractional Entitlements shall be dealt with in accordance with the JSE Listings Requirements.

6.10 If no Shares of the Company are listed on the JSE at the time a Fractional Entitlement arises (and, accordingly, the JSE Listings Requirements have ceased to apply to the Company), the Board shall, subject to any contrary provisions in any Shareholders' resolution which may be required to authorise the corporate action or event in question, be entitled to –

6.10.1 round off the number of Shares to be received by a Shareholder to the nearest whole number; or

6.10.2 sell the Shares resulting from the aggregation of those fractions, on such terms and conditions as the Board deems fit, for the benefit of the relevant Shareholders,

and any Director shall be empowered to sign any instrument of transfer or other instrument necessary to give effect to the provisions of this clause 6.10.

6.11 Subject to the JSE Listings Requirements, the provisions of clauses 17 and 33.6 to 33.11 (inclusive) shall apply, *mutatis mutandis* to any amounts that become payable to Shareholders in terms of clauses 6.9 or 6.10.

6.12 The Directors may exclude any Shareholders or category of Shareholders from an offer contemplated in clause 6.8 if and to the extent that they consider it necessary or expedient to do so because of (i) legal impediments, or (ii) compliance with the laws (including any registration or filing requirements), or (iii) the requirements of any regulatory body, in each case of any territory outside of South Africa, that may be applicable to the offer.

6.13 The Board may, subject to clauses 6.8 and 6.17, issue Shares at any time, but only –

[LR10.1]

6.13.1 within the classes and to the extent that those Shares have been authorised by or in terms of this MOI; and

6.13.2 to the extent that the authority of the Board to deal with the authorised but unissued share in the capital of the Company has not been specifically limited by an ordinary resolution adopted by the Shareholders.

6.14 Alterations of share capital, authorised shares and rights attaching to a class/es of Shares, all issues of Shares for cash and all issues of options and convertible securities granted or issued for cash must, in addition to the foregoing provisions, be undertaken in accordance with the JSE Listings Requirements.

6.15 All Securities of the Company for which a listing is sought on the JSE and all Securities of the same class as Securities of the Company which are listed on the JSE must, notwithstanding the provisions of section 40(5) of the Act, but unless otherwise required by the Act, only be issued after the Company has received the consideration approved by the Company for the issuance of such Securities.

6.16 Subject to sections 40(5) to 40(7) of the Act, when the Company has received the consideration approved by the Board for the issuance of any Shares -

6.16.1 those Shares are fully paid up; and

- 6.16.2 the Company must issue those Shares and cause the name of the holder to be entered onto the Company's Securities Register in accordance with sections 49 to 56 of the Act.
- 6.17 Notwithstanding anything to the contrary contained in this MOI, any issue of Shares, Securities convertible into Shares, or rights exercisable for Shares in a transaction, or a series of integrated transactions shall, if and to the extent that this may be required in terms of section 41(3) of the Act, require the approval of the Shareholders by special resolution if the voting power of the class of Shares that are issued or are issuable as a result of the transaction or series of integrated transactions will be equal to or exceed 30% of the voting power of all the Shares of that class held by Shareholders immediately before that transaction or series of integrated transactions.
- 6.18 Except to the extent that any such right is specifically included as one of the rights, preferences or other terms upon which any class of Shares is issued or as may otherwise be provided in this MOI (including clause 6.8), no Shareholder shall have any pre-emptive or other similar preferential right to be offered or to subscribe for any additional Shares issued by the Company.

7 REGISTRATION OF SECURITIES

- 7.1 Securities of the Company are to be issued in uncertificated form or subject to the provisions of section 33 of the Financial Markets Act, in certificated form. Except to the extent otherwise provided in the Act, the rights and obligations of Security holders are not different solely on the basis of their securities being certificated or uncertificated and any provision of this MOI applies with respect to any uncertificated securities in the same manner as it applies to certificated Securities, unless otherwise stated or indicated by the context.
- 7.2 Any Certificated Securities may cease to be evidenced by certificates, and thereafter become Uncertificated Securities.
- 7.3 Any Uncertificated Securities may be withdrawn from the Uncertificated Securities Register and certificates issued evidencing those Securities at the election of the holder of those Uncertificated Securities. A holder of Uncertificated Securities who elects to withdraw all or part of the Uncertificated Securities held by it in an Uncertificated Securities Register and obtain a certificate in respect of those withdrawn Securities, may so notify the relevant Participant or Central Securities Depository as required by the rules of the Central Securities Depository.
- 7.4 After receiving notice from a Participant or Central Securities Depository, as the case may be, that the holder of Uncertificated Securities wishes to withdraw all or part of the Uncertificated Securities held by it in an Uncertificated Securities Register and obtain a certificate in respect thereof, the Company shall –
- 7.4.1 immediately enter the relevant Security holder's name and details of its holding of Securities in the Securities Register and indicate on the Securities Register that the securities so withdrawn are no longer held in uncertificated form; and
- 7.4.2 within 10 (ten) Business Days (or 20 (twenty) Business Days in the case of a holder of Securities who is not resident within the Republic) prepare and deliver to the relevant

person a certificate in respect of the Securities and notify the Central Securities Depository that the Securities are no longer held in uncertificated form.

- 7.5 The Company may charge a holder of Securities a reasonable fee to cover the actual cost of issuing any certificate as contemplated in this clause.
- 7.6 At the request of the Company, and on payment of the fee prescribed in the Act or the Regulations, if any, a Participant or Central Securities Depository, as determined in accordance with the rules of the Central Securities Depository, must furnish the Company with all details of the Company's Uncertificated Securities reflected in the Uncertificated Securities Register.
- 7.7 The Company must establish or cause to be established a Securities Register in the form prescribed by the Act and the Regulations and maintain the Securities Register in accordance with the prescribed standards.
- 7.8 As soon as practicable after issuing or transferring any Securities the Company must enter or cause to be entered in the Securities Register, in respect of every class of Securities it has issued or which has been transferred –
- 7.8.1 the total number of Uncertificated Securities;
- 7.8.2 with respect to Certificated Securities –
- 7.8.2.1 the names and addresses of the persons to whom the Securities were issued or transferred;
- 7.8.2.2 the number of Securities issued or transferred to each of them;
- 7.8.2.3 the number of, and prescribed circumstances relating to, any Securities that have been placed in trust as contemplated in section 40(6)(d) of the Act or whose transfer has been restricted;
- 7.8.2.4 in the case of Securities other than Shares as contemplated in section 43 of the Act, the number of those Securities issued and outstanding and, the names and addresses of the registered owners of the Securities and any holders of beneficial interests therein; and
- 7.8.2.5 any other prescribed information.
- 7.9 If the Company has issued Uncertificated Securities, or has issued Securities that have ceased to be Certificated Securities as contemplated in clause 7.2, a record must be administered and maintained by a Participant or Central Securities Depository, in the prescribed form, as the Uncertificated Securities Register, which –
- 7.9.1 forms part of the Securities Register; and
- 7.9.2 must contain, with respect to all Uncertificated Securities contemplated in this clause 7, any details referred to in clause 7.8.2, read with the changes required by the context or as determined by the rules of the Central Securities Depository.

- 7.10 The Securities Register or Uncertificated Securities Register maintained in accordance with the Act shall be sufficient proof of the facts recorded in it, in the absence of evidence to the contrary.
- 7.11 Unless all the Shares rank equally for all purposes, the Shares, or each class of Shares, and any other Securities, must be distinguished by an appropriate numbering system.
- 7.12 A certificate evidencing any certificated Securities of the Company –
- 7.12.1 must state on its face –
- 7.12.1.1 the name of the Company;
- 7.12.1.2 the name of the person to whom the Securities were issued or transferred; and
- 7.12.1.3 the number and class of Shares and designation of the series, if any, evidenced by that certificate;
- 7.12.2 must be signed by 2 (two) persons authorised by the Board, which signatures may be affixed or placed on the certificate by autographic, mechanical or electronic means; and
- 7.12.3 is proof that the named Security holder owns the Securities, in the absence of evidence to the contrary.
- 7.13 A certificate remains valid despite the subsequent departure from office of any person who signed it.
- 7.14 If, as contemplated in clause 7.11, all of the Shares rank equally for all purposes, and are therefore not distinguished by a numbering system –
- 7.14.1 each certificate issued in respect of those Shares must be distinguished by a numbering system; and
- 7.14.2 if the Share has been transferred, the certificate must be endorsed with a reference number or similar device that will enable each preceding holder of the Share in succession to be identified.

8 TRANSFER OF SECURITIES

- 8.1 Save in the case of a transfer which is effected by operation of any law which overrides the requirements of this MOI, no person may transfer any securities of the Company without first complying the requirements for transfer set out in this MOI.
- 8.2 The instrument of transfer of any Certificated Securities shall be signed by both the transferor and the transferee and the transferor shall be deemed to remain the holder of such Securities until the name of the transferee is entered in the Securities Register. The Directors may, however, in their discretion dispense with the signature of the transferee in such cases as they deem fit.
- 8.3 Subject to such restrictions as may be applicable (whether by virtue of the preferences, rights, limitations or other terms associated with the Securities in question), any Shareholder or holder of other Securities may transfer all or any of its Securities by

instrument in writing in any usual or common form or any other form which the Directors may approve.

8.4 Every instrument of transfer shall be delivered to the principal place of business of the Company, alternatively the offices of the Company's transfer secretaries, as appointed from time to time, accompanied by –

8.4.1 the certificate issued in respect of the Certificated Securities to be transferred; and/or

8.4.2 such other evidence as the Company may require to prove the title of the transferor, or his or her right to transfer the Securities.

8.5 All authorities to sign transfer deeds or other instruments of transfer granted by holders of Securities for the purpose of transferring Securities which may be lodged, produced or exhibited with or to the Company at its registered office or at its transfer office shall, as between the Company and the grantor of such authorities, be taken and deemed to continue and remain in full force and effect, and the Company may allow the same to be acted upon until such time as express notice in writing of the revocation of the same shall have been given and lodged at such of the Company's registered or transfer offices at which the authority was first lodged, produced or exhibited. Even after the giving and lodging of such notice, the Company shall be entitled to give effect to any instruments signed under the authority to sign and certified by any officer of the Company as being in order before the giving and lodging of such notice.

8.6 All instruments of transfer, when registered, shall either be retained by the Company or disposed of in such manner as the Directors shall from time to time decide. Any instrument of transfer which the Directors may decline to register shall (unless the Directors resolve otherwise) be returned on demand to the person who lodged it.

[LR10.2(b)]

8.7 The transfer of Uncertificated Securities may be effected only –

8.7.1 by a Participant or Central Securities Depository;

8.7.2 on receipt of an instruction to transfer sent and properly authenticated in terms of the rules of a Central Securities Depository or an order of a Court; and

8.7.3 in accordance with section 53 of the Act and the rules of the Central Securities Depository.

8.8 Transfer of ownership in any Uncertificated Securities must be effected by debiting the account in the Uncertificated Securities Register from which the transfer is effected and crediting the account in the Uncertificated Securities Register to which the transfer is effected, in accordance with the rules of the Central Securities Depository.

8.9 The Directors may decline to recognise any instrument of transfer unless the instrument of transfer is accompanied by the certificate of the Shares to which it relates, and such other evidence as the Directors may reasonably require to show the right of the person signing as transferor to make the transfer.

9 NO LIEN

It is recorded for the avoidance of doubt that fully paid Securities shall not be subject to any lien in favour of the Company and shall be freely transferable. [LR10.12]

10 TRANSMISSION OF SECURITIES

10.1 Subject to the provisions of this MOI dealing with restrictions on the transfer of Securities, the executor of the estate of a deceased sole holder of a Security shall be the only person recognised by the Company as having any title to such Security. In the case of a Security registered in the names of 2 (two) or more holders, the survivor or survivors, and the executor of the estate of any deceased Securities holder shall be the only persons recognised by the Company as having any title to such Security. Any person who submits proof of his appointment as the executor, administrator, trustee, curator, or guardian in respect of the estate of a deceased Shareholder or holder of other Securities (“**Security Holder**”) of the Company, or of a Security Holder whose estate has been sequestered or of a Security Holder who is otherwise under a disability or as the liquidator of any body corporate which is a Security Holder of the Company, shall be entered in the Securities Register *nomine officii*, and shall thereafter, for all purposes, be deemed to be a Security Holder.

10.2 If when called upon by the Directors to do so the executor fails to register the deceased’s Securities in its name or the names of the heir or legatees, the Securities shall not be capable of being forfeited, but shall continue to be registered in the names of the deceased or the executor’s name *nomine officio*. [LR10.13]

10.3 Subject to the provisions of clause 10.1, any person becoming entitled to any Security by virtue of the death of a Security Holder shall, upon producing such evidence as the Directors think sufficient that he has such title or rights, have the right either to have such Security transferred to himself or to make such other transfer of the Security as such Security Holder could have made; provided that in respect of a transfer other than to himself –

10.3.1 the Directors shall have the same right to refuse or suspend registration as they would have had in the case of a proposed transfer of such Security by such Security Holder before his death; and

10.3.2 a person becoming entitled to any Security shall not, unless and until he is himself registered as a Security Holder in respect of such Security, be entitled to exercise any voting or other right attaching to such Security or any other right relating to meetings of the Company.

11 DEBT INSTRUMENTS

11.1 The Board may authorise the Company to issue secured or unsecured debt instruments, as set out in section 43(2) of the Act.

11.2 The Board may not grant any special privileges associated with any debt instruments to be issued by the Company relating to attending and voting at general meetings and the appointment of directors, as contemplated in section 43(3)(a) of the Act. [LR10.10]

- 11.3 Subject to compliance with the JSE Listings Requirements, the board may create and issue secured or unsecured debentures in accordance with clause 29.1, which debentures may, subject to the Act, be issued at a discount or at a premium to their nominal value.

12 CAPITALISATION SHARES

- 12.1 Provided such transaction(s) has/have been approved by the JSE, if so required under the JSE Listings Requirements (and the JSE Listings Requirements have been complied with), the Board shall, in accordance with section 47 of the Act, have the power or authority to –

- 12.1.1 approve the issuing of any authorised Shares as capitalisation Shares, on a *pro rata* basis to the Shareholders of one or more classes of Shares;
- 12.1.2 to issue Shares of one class as capitalisation Shares in respect of Shares of another class; or
- 12.1.3 to resolve to permit Shareholders to elect to receive a cash payment in lieu of a capitalisation Share, or a Scrip Dividend (as defined in the JSE Listings Requirements), at a value determined by the Board,

and accordingly, this MOI does not limit, restrict or qualify the authority of the Board to do so.

- 12.2 Without derogating from the restrictions in clause 12.1, the Board may not resolve to offer a cash payment in lieu of awarding a capitalisation Share, as contemplated in clause 12.1.3, unless the Board:

- 12.2.1 has considered the Solvency and Liquidity Test as required by section 46 of the Act, on the assumption that every such Shareholder would elect to receive cash; and
- 12.2.2 is satisfied that the Company would satisfy the Solvency and Liquidity Test immediately upon the completion of the distribution. [LR10.6]

13 BENEFICIAL INTERESTS IN SECURITIES

The Company's issued Securities may be held by, and registered in the name of, one person for the beneficial interest of another person as set out in section 56(1) of the Act but no person other than the registered holder of a Security shall (save to the extent expressly provided for in the Act or this MOI) be entitled to exercise any of the rights associated with that Security and the Company shall not recognise any person other than the registered holder of a Security as the holder (whether beneficial or otherwise) of that Security. The holding of Securities by a registered holder for the beneficial interest of another Person is accordingly limited and restricted by this MOI.

14 FINANCIAL ASSISTANCE

The Board may authorise the Company to provide financial assistance by way of loan, guarantee, the provision of security or otherwise to any person for the purpose of, or in connection with, the subscription of any option, or any Securities, issued or to be issued by the Company or a related or inter-related company, or for the purchase of any such Securities, as

set out in section 44 of the Act, subject to the passing of the necessary special resolutions and the authority of the Board in this regard is not limited or restricted by this MOI.

15 ACQUISITION BY THE COMPANY OF ITS OWN SHARES

- 15.1 Subject to the JSE Listings Requirements, and in accordance with and subject to the provisions of section 48 of the Act, and subject to the further provisions of this clause 15 –
- 15.1.1 the Board may determine that the Company acquires a number of its own Shares; and
- 15.1.2 the board of any subsidiary of the Company may determine that such subsidiary acquire Shares, but –
- 15.1.2.1 not more than 10% (ten percent), in aggregate, of the number of issued Shares of any class may be held by, or for the benefit of, all of the subsidiaries of the Company, taken together; and
- 15.1.2.2 no voting rights attached to those Shares may be exercised while the Shares are held by that subsidiary and it remains a subsidiary of the Company.
- 15.2 Any decision by the Company to acquire its own Shares must satisfy the JSE Listings Requirements and the requirements of section 46 of the Act and, accordingly, the Company may not acquire its own Shares unless –
- 15.2.1 for as long as it is required in terms of the JSE Listings Requirements, the acquisition has been approved by a special resolution of the Shareholders in terms of the JSE Listings Requirements, whether in respect of a particular repurchase or generally approved by Shareholders and unless such acquisition otherwise complies with sections 5.67 to 5.69 of the JSE Listings Requirements (or such other sections as may be applicable from time to time);
- 15.2.2 the acquisition – [LR10.9(b)]
- 15.2.2.1 is pursuant to an existing legal obligation of the Company, or a court order; or
- 15.2.2.2 the Board, by resolution, has authorised the acquisition;
- 15.2.3 it reasonably appears that the Company will satisfy the Solvency and Liquidity Test immediately after completing the said acquisition; and
- 15.2.4 the Board, by resolution, has acknowledged that it has applied the Solvency and Liquidity Test and reasonably concluded that the Company will satisfy the Solvency and Liquidity Test immediately after completing the said acquisition.
- 15.3 A decision of the Board referred to in clause 15.1.1 –
- 15.3.1 must be approved by a special resolution of the Shareholders if any Shares are to be acquired by the Company from a Director or Prescribed Officer of the Company, or a person related to a Director or Prescribed Officer of the Company; and
- 15.3.2 is subject to the requirements of sections 114 and 115 of the Act if considered alone, or together with other transactions in an integrated series of transactions, it involves the

acquisition by the Company of more than 5% (five percent) of the issued Shares of any particular class of the Company's Shares.

- 15.4 Notwithstanding any other provision of this MOI, the Company may not acquire its own Shares, and no subsidiary of the Company may acquire Shares of the Company if, as a result of that acquisition, there would no longer be any Shares of the Company in issue other than –
- 15.4.1 Shares held by one or more subsidiaries of the Company; or
- 15.4.2 convertible or redeemable shares.

16 ODD-LOT OFFERS

- 16.1 The Company shall be entitled to implement an odd-lot offer in accordance with the provisions of this clause 16 and in accordance with the restrictions and procedures imposed by the JSE Listings Requirements, and to the extent required by the JSE Listings Requirements if approved by the Shareholders in general meeting.
- 16.2 If, upon implementation of any odd-lot offer made by the Company, there are holders of Shares holding in aggregate less than 100 (one hundred) Shares, or such other number of shares as determined by the JSE as amounting to an odd-lot ("**Odd-Lots**") in the Company ("**Odd-Lot Holders**"), then the Company shall, save in respect of Odd-Lot holders who have elected to retain their Odd-Lots in the Company –
- 16.2.1 cause the Odd-Lots to be sold in such manner as the Directors in their discretion may direct; and
- 16.2.2 procure that the proceeds of such sales are paid to such Odd-Lot Holders.
- 16.3 All unclaimed proceeds of such sales (other than monetary proceeds) may be invested, provided that all monies due to Shareholders must be held by the Company in trust and any interest or other returns thereon shall be for the account of the Company. Subject to the laws of prescription, proceeds of such sales which remain unclaimed for a period of 3 (three) years from the date on which on which the Odd-Lot offer was implemented (or such longer period as may be required under the laws of prescription) may be declared forfeited by the Directors for the benefit of the Company. The Directors may at any time annul such forfeiture upon such conditions (if any) as they think fit.

17 RECORD DATE FOR EXERCISE OF SHAREHOLDER RIGHTS

- 17.1 The Board may set a record date for purposes of all transactions and determining which Shareholders are entitled to – [LR10.15]
- 17.1.1 receive notice of a Shareholders meeting;
- 17.1.2 participate in and vote at a Shareholders meeting;
- 17.1.3 decide any matter by written consent or by Electronic Communication;
- 17.1.4 receive a distribution; or

- 17.1.5 be allotted or exercise other rights,
provided that, for as long as the JSE Listings Requirements apply to the Company, such record date shall be the record date as required by the JSE Listings Requirements.
- 17.2 A record date determined by the Board –
- 17.2.1 may not be earlier than the date on which the record date is determined or more than 10 (ten) Business Days before the date on which the event or action, for which the record date is being set, is scheduled to occur; and
- 17.2.2 must be published to the Shareholders in a manner that satisfies the JSE Listings Requirements and any prescribed requirements.

18 SHAREHOLDERS MEETINGS

- 18.1 The Board, or any Prescribed Officer of the Company authorised by the Board, is entitled to call a Shareholders meeting at any time. [LR10.11(a)]
- 18.2 Subject to clause 24 and the provisions in section 60 of the Act dealing with the passing of resolutions of Shareholders otherwise than at a meeting of Shareholders, the Company shall hold a Shareholders meeting – [LR10.11(d)]
- 18.2.1 at any time that the Board is required by the Act or this MOI to refer a matter to Shareholders for decision;
- 18.2.2 at any time that the Board is required by the JSE Listings Requirements, to refer a matter to Shareholders for decision and accordingly nothing in this MOI shall be construed as prohibiting or restricting the Company from calling any meeting for the purposes of adhering to the JSE Listings Requirements;
- 18.2.3 whenever required in terms of section 70(3) of the Act to fill a vacancy on the Board; or
- 18.2.4 when required in terms of clause 18.3 or by any other provision of this MOI.
- 18.3 The Board shall call a meeting of Shareholders if 1 (one) or more written and signed demands by Shareholders calling for such a meeting are delivered to the Company and –
- 18.3.1 each such demand describes the specific purpose for which the meeting is proposed; and
- 18.3.2 in aggregate, demands for substantially the same purpose are made and signed by the holders, at the earliest time specified in any of those demands, of at least 10% (ten percent) of the voting rights entitled to be exercised in relation to the matter proposed to be considered at the meeting.
- 18.4 Notwithstanding any provision of the Act to the contrary, and in addition to other meetings of the Company that may be convened from time to time, the Company shall convene an annual general meeting of its Shareholders once in each calendar year but no more than 15 months after the date of the previous annual general meeting.

- 18.5 Subject to the provisions of the JSE Listings Requirements, any such annual general meeting –
- 18.5.1 shall be capable of being held by Electronic Communication in accordance with the further provisions of this MOI; and
- 18.5.2 shall, notwithstanding clause 18.1, not be capable of being held in accordance with the provisions of section 60 of the Act set out in clause 23.
- 18.6 Each annual general meeting of the Company contemplated in clause 18.4 shall provide for at least the following business to be transacted –
- 18.6.1 the presentation of the audited financial statements for the immediately preceding financial year of the Company, the directors report and an audit committee report;
- 18.6.2 the election of Directors, to the extent required by the Act or by this MOI;
- 18.6.3 the election of the audit committee members to the extent required by the Act or by this MOI;
- 18.6.4 the appointment of an auditor for the following financial year, to the extent that the annual financial statements of the Company are required to be audited in terms of the Act or by this MOI; and
- 18.6.5 any matters raised by the Shareholders, with or without advance notice to the Company.
- 18.7 Each annual general meeting of the Company contemplated in clause 18.4 or any special general meeting of the Company may provide for the passing and adoption of special resolutions, contemplated in clauses 27.1 and 27.4 of this MOI, relating to the following business –
- 18.7.1 the determination of Directors remuneration for the 2 (two) year period following the annual general meeting or special general meeting at which the resolution is approved; and
- 18.7.2 the granting of financial assistance in terms of sections 44 and 45 of the Act.
- 18.8 Save as otherwise provided herein, the Company is not required to hold any other Shareholders meetings other than those specifically required by the Act and the JSE Listings Requirements.
- 18.9 The Board may determine the location of any Shareholders meeting, and the Company may hold any such meeting in the Republic or in any foreign country, and the authority of the Board and the Company in this regard is not limited or restricted by this MOI.
- 18.10 In accordance with the provisions of the Act, every Shareholders meeting shall be reasonably accessible within the Republic for electronic participation by Shareholders, irrespective of whether the meeting is held in the Republic or elsewhere.
- 18.11 The minimum number of days for the Company to deliver notice of a Shareholders meeting to the Shareholders as required by section 62 of the Act is as provided for in section 62(1) of the Act and, accordingly, any such notice shall be delivered to all Shareholders as of the

record date for the meeting at least 15 (fifteen) Business Days before the meeting is to begin.

18.12 The quorum for a Shareholders meeting to begin or for a matter to be considered are as set out in sections 64(1) and 64(3) of the Act and accordingly –

18.12.1 at least 3 (three) Shareholders entitled to attend and vote and who are present in person or able to participate in the meeting by Electronic Communication, or represented by a proxy who is present in person or able to participate in the meeting by Electronic Communication, must be present;

18.12.2 a Shareholders meeting may not begin until sufficient persons are present at the meeting to exercise, in aggregate, at least 25% (twenty five percent) of the voting rights that are entitled to be exercised in respect of at least one matter to be decided at the meeting; and

18.12.3 a matter to be decided at a Shareholders meeting may not begin to be considered unless sufficient persons are present at the meeting to exercise, in aggregate, at least 25% (twenty five percent) of all of the voting rights that are entitled to be exercised in respect of that matter at the time the matter is called on the agenda.

[LR10.11(b)]

18.13 The time periods specified in section 64(4) and 64(5) of the Act apply to the Company without variation and, accordingly, if within 1 (one) hour after the appointed time for a meeting to begin, the requirements of clause 18.12 –

18.13.1 for that meeting to begin have not been satisfied, the meeting shall be postponed, without any motion, vote or further notice, for 1 (one) week;

18.13.2 for consideration of a particular matter to begin have not been satisfied –

18.13.2.1 if there is other business on the agenda of the meeting, consideration of that matter may be postponed to a later time in the meeting without any motion or vote; or

18.13.2.2 if there is no other business on the agenda of the meeting, the meeting shall be adjourned, without any motion or vote, for 1 (one) week,

provided that the person intended to chair a meeting that cannot begin due to the operation of clause 18.12 may extend the 1 (one) hour limit allowed in clause 18.13 for a reasonable period on the grounds that –

18.13.3 exceptional circumstances affecting weather, transportation or Electronic Communication have generally impeded or are generally impeding the ability of Shareholders to be present at the meeting; or

18.13.4 one or more particular Shareholders, having been delayed, have communicated an intention to attend the meeting, and those Shareholders, together with others in attendance, would satisfy the requirements of clause 18.12.

18.14 The accidental omission to give notice of any meeting to any particular Shareholder or Shareholders, or an immaterial defect in the manner or form of giving notice of any such meeting, shall not invalidate any resolution passed at any such meeting.

- 18.14.1 The Company shall not be required to give further notice of a meeting that has been postponed or adjourned in terms of clause 18.13 unless the location for the meeting is different from –
- 18.14.1.1 the location of the postponed or adjourned meeting; or
- 18.14.1.2 the location announced at the time of adjournment, in the case of an adjourned meeting,
- provided however that an announcement must be released over SENS, which announcement must include the following:
- 18.14.1.3 the reason for the postponed or adjourned meeting; and
- 18.14.1.4 the location and time of the postponed or adjourned meeting.
- 18.15 If at the time appointed in terms of clause 18.13 for a postponed meeting to begin, or for an adjourned meeting to resume, the requirements of clause 18.12 have not been satisfied, the Shareholders present in person or by proxy will be deemed to constitute a quorum, provided that for purposes of any resolution which is required as result of the JSE Listings Requirements only, and if and so long as this may be required by the JSE Listings Requirements, the quorum requirements required by the JSE Listings Requirements shall also be required to be complied with at such adjourned meeting.
- 18.16 After a quorum has been established for a meeting, or for a matter to be considered at a meeting, all the Shareholders forming part of the quorum must be present in person or by Electronic Communication at the meeting for the matter to be considered at the meeting.
- 18.17 The maximum period allowable for an adjournment of a Shareholders meeting under section 64(10) of the Act is as set out in section 64(12) of the Act, without variation.
- 18.18 The chairperson, if any, of the Board shall preside as chairperson at every Shareholders meeting.
- 18.19 If there is no such chairperson, or if at any meeting he or she is not present within 15 (fifteen) minutes after the time appointed for holding the meeting or is unwilling to act as chairperson, the Directors present shall choose 1 (one) of their number to be chairperson. If no Director is willing to act as chairperson or if no Director is present within 15 (fifteen) minutes after the time appointed for commencement of the meeting, the Shareholders present shall choose one of their number to be chairperson of the meeting.
- 18.20 The chairperson of a Shareholders meeting may –
- 18.20.1 appoint any firm or persons to act as scrutineers for the purpose of checking any powers of attorney received and for counting the votes at the meeting; and
- 18.20.2 act on a certificate given by any such scrutineers without requiring production at the meeting of the forms of proxy or himself counting the votes.
- 18.21 If any votes were counted which ought not to have been counted or if any votes were not counted which ought to have been counted, the error shall not vitiate the resolution, unless –

- 18.21.1 it is brought to the attention of the chairperson at the meeting; and
- 18.21.2 in the opinion of the chairperson of the meeting, it is of sufficient magnitude to vitiate the resolution.
- 18.22 Any objection to the admissibility of any vote (whether on a show of hands or on a poll) shall be raised –
- 18.22.1 at the meeting or adjourned meeting at which the vote objected to was recorded; or
- 18.22.2 at the meeting or adjourned meeting at which the result of the poll was announced,
- and every vote not then disallowed shall be valid for all purposes. Any objection made timeously shall be referred to the chairperson of the meeting, whose decision shall be final and conclusive.
- 18.23 Even if he is not a Shareholder or holder of any of the Company's Securities –
- 18.23.1 any Director; or
- 18.23.2 the Company's attorney (or where the company's attorneys are a firm, any partner or director thereof); or
- 18.23.3 the Company's auditors,
- may attend and speak at any general meeting, but may not vote, unless he is a Shareholder or holder of any of the Company's Securities or the proxy or representative of a Shareholder or person entitled to vote thereat.
- 18.24 Every shareholder shall be entitled to vote at every general meeting or annual general meeting in person or by proxy. [S10.5(b)]

19 SHAREHOLDERS MEETINGS BY ELECTRONIC COMMUNICATION

- 19.1 In accordance with the provisions of the Act and subject to the provisions of the JSE Listings Requirements, and without derogating from the generality of the provisions of clause 18.24, the Company may conduct a Shareholders meeting entirely by Electronic Communication but must provide for participation in a meeting by Electronic Communication as set out in section 63 of the Act. The power of the Company to do so is not limited or restricted by this MOI. Accordingly –
- 19.1.1 any Shareholders meeting may be conducted entirely by Electronic Communication; or
- 19.1.2 one or more Shareholders, or proxies for Shareholders, may participate by Electronic Communication in all or part of any Shareholders meeting that is being held in person,
- so long as the Electronic Communication employed ordinarily enables all persons participating in that meeting to communicate concurrently with each other and without an intermediary, and to participate reasonably effectively in the meeting.
- 19.2 Any notice of any meeting of Shareholders at which it will be possible for Shareholders to participate by way of Electronic Communication shall inform Shareholders of the ability

to so participate and shall provide any necessary information to enable Shareholders or their proxies to access the available medium or means of Electronic Communication, provided that such access shall be at the expense of the Shareholder or proxy concerned.

20 VOTES OF SHAREHOLDERS

20.1 Subject to any special rights or restrictions as to voting attached to any shares by or in accordance with this MOI, at a meeting of the Company –

20.1.1 every Ordinary Shareholder present and entitled to exercise voting rights shall be entitled to 1 (one) vote on a show of hands, irrespective of the number of voting rights that Ordinary Shareholder would otherwise be entitled to exercise;

20.1.2 on a poll, an Ordinary Shareholder who is present in person or represented by proxy shall be entitled to 1 (one) vote in respect of each Share he holds. No objection shall be raised to the admissibility of any vote except at the meeting or adjourned meeting at which the vote objected to is or may be given or tendered and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection shall be referred to the chairperson of the meeting, whose decision shall be final and conclusive; and

20.1.3 the holders of Shares other than Ordinary Shares shall not be entitled to vote on any resolution at a meeting of Shareholders, except as provided in clause 20.11.

[LR10.5(c)]

20.2 Voting shall be conducted by means of a polled vote in respect of any matter to be voted on at a meeting of Shareholders if a demand is made for such a vote by –

20.2.1 at least 5 (five) persons having the right to vote on that matter, either as Shareholders or as proxies representing Shareholders;

20.2.2 a Shareholder who is, or Shareholders who together are, entitled, as Shareholders or proxies representing Shareholders, to exercise at least 10% (ten percent) of the voting rights entitled to be voted on that matter; or

20.2.3 the chairperson of the meeting.

20.3 At any meeting of the Company a resolution put to the vote of the meeting shall be decided on a show of hands, unless a poll is (before or on the declaration of the result of the show of hands) demanded in accordance with the provisions of clause 20.2 and, unless a poll is so demanded, a declaration by the chairperson that a resolution has, on a show of hands, been carried or carried unanimously or by a particular majority or defeated, and an entry to that effect in the book containing the minutes of the proceedings of the Company, shall be conclusive evidence of the fact, without proof of the number or proportion of the votes recorded in favour of or against such resolution. The demand for a poll may be withdrawn.

20.4 If a poll is duly demanded, it shall be taken in such manner as the chairperson directs and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded. In computing the majority on the poll, regard shall be had to the number of votes to which each Shareholder is entitled.

- 20.5 In the case of an equality of votes, whether on a show of hands or on a poll, the chairperson of the meeting at which the show of hands takes place, or at which the poll is demanded, shall not be entitled to a second or casting vote.
- 20.6 A poll demanded on the election of a chairperson (as contemplated in clause 18.19) or on a question of adjournment shall be taken forthwith. A poll demanded on any other question shall be taken at such time as the chairperson of the meeting directs. The demand for a poll shall not prevent the continuation of a meeting for the transaction of any business other than the question upon which the poll has been demanded.
- 20.7 Where there are joint registered holders of any Share, any 1 (one) of such persons may exercise all of the voting rights attached to that Share at any meeting, either personally or by proxy, as if he or she were solely entitled thereto. If more than 1 (one) of such joint holders is present at any meeting, personally or by proxy, the person so present whose name stands first in the Securities Register in respect of such Share shall alone be entitled to vote in respect thereof.
- 20.8 The board of any company or the controlling body of any other entity or person that holds any Securities of the Company may authorise any person to act as its representative at any meeting of Shareholders of the Company, in which event the following provisions will apply –
- 20.8.1 the person so authorised may exercise the same powers of the authorising company, entity or person as it could have exercised if it were an individual holder of Shares; and
- 20.8.2 the authorising company, entity or person shall lodge a resolution of the directors of such company or controlling body of such other entity or person confirming the granting of such authority, and certified under the hand of the chairperson or secretary thereof, with the Company before the commencement of any Shareholders meeting at which such person intends to exercise any rights of such Shareholder, unless excused from doing so by the chairperson of such meeting.
- 20.9 Any person recognised in terms of clause 21 may vote at any Shareholders meeting in the same manner as if he were the registered holder of the Shares in question; provided that he shall have satisfied the Board as to his status prior to exercising such vote.
- 20.10 On a poll, votes may be given either personally or by proxy.
- 20.11 The holders of any class of Shares already in issue, other than Ordinary Shares or any Shares created for the purpose of black economic empowerment in terms of the Broad - Based Black Economic Empowerment Act, 53 of 2003 or the Broad - Based Black Economic Empowerment Codes of Good Practice (“**Affected Shareholders**”) shall not be entitled to vote on any resolution taken by the Company other than –
- 20.11.1 during any special period, as provided for in clause 20.11.3 below, during which any dividend, any part of any dividend on such Shares or any redemption payment thereon remains in arrears and unpaid; and/or
- 20.11.2 in regard to any resolution proposed for the winding-up of the Company or the reduction of its capital;

- 20.11.3 the period referred to in clause 20.11.1 above shall be the period commencing on a day specified in this MOI, if any, not being more than six months after the due date of the dividend or redemption payment in question or, where no due date is specified, after the end of the financial year of the Company in respect of which such dividend accrued or such redemption payment became due;

and provided that where such Affected Shares are entitled to vote, they shall not carry any special rights or privileges and the Affected Shareholder shall be entitled to one vote for every Affected Share held provided that the total voting rights of the Affected Shareholders in respect of the Affected Shares shall not be more than 24,99% (twenty four comma ninety nine percent) of the total voting rights of all Shareholders at such meeting.

[LR10.5(c)]
[S10.5(e)]

21 SHAREHOLDER RIGHTS, PROXIES AND REPRESENTATIVES

- 21.1 Any Shareholder may at any time appoint any natural person (or two or more natural persons concurrently), including a natural person who is not a Shareholder, as a proxy to –

21.1.1 participate in, and speak and vote at, a Shareholders meeting on behalf of that Shareholder; or

21.1.2 give or withhold written consent on behalf of that Shareholder to a decision contemplated in section 60 of the Act,

provided that a Shareholder may appoint more than 1 (one) proxy to exercise voting rights attached to different Securities held by the Shareholder.

- 21.2 A proxy appointment –

21.2.1 must be in writing, dated and signed by the Shareholder; and

21.2.2 remains valid for –

21.2.2.1 1 (one) year after the date on which it was signed; or

21.2.2.2 any longer or shorter period expressly set out in the appointment,

unless it is revoked in a manner contemplated in the Act or expires earlier as contemplated in the Act.

- 21.3 The holder of a power of attorney or other written authority from a Shareholder may, if so authorised thereby, represent such Shareholder at any meeting of the Company and such holder shall deliver the power of attorney or other written authority (if any), or a copy thereof, to the Company before such holder exercises any rights of the Shareholder at a Shareholders meeting.

- 21.4 All of the remaining provisions of the Act relating to the appointment and revocation of proxies and the rights of proxies generally shall apply and, in particular –

21.4.1 a Shareholder has the right to appoint 2 (two) or more persons concurrently as proxies as set out in section 58(3)(a) of the Act (“**Concurrent Proxies**”), provided that the instrument appointing the Concurrent Proxies clearly states the order in which the

Concurrent Proxies' votes are to take precedence in the event that both or all of the Concurrent Proxies are present, and vote, at the relevant meeting;

- 21.4.2 a Shareholder's proxy may delegate the proxy's powers to another person as set out in section 58(3)(b) of the Act;
- 21.4.3 a Shareholder or his proxy must deliver to the Company a copy of the instrument appointing a proxy at any time prior to the exercise of that Shareholder's rights; and
- 21.4.4 unless the instrument appointing a proxy provides otherwise, a Shareholder's proxy may decide, without direction from the Shareholder, whether to exercise or abstain from exercising any voting right of the Shareholder, as set out in section 58(7) of the Act,
- and none of such rights or powers are limited, restricted or varied by this MOI.
- 21.5 The chairman of any Shareholders meeting may reject or accept any form of proxy which is completed and/or received, other than in compliance with the provisions of clause 21.3, provided that, in respect of acceptances, he is satisfied as to the manner in which the Shareholder(s) concerned wish(es) to vote.
- 21.6 Every instrument of proxy shall, subject to the provisions of the Act and the JSE Listings Requirements, be in any usual or common form.

22 SHAREHOLDERS RESOLUTIONS

- 22.1 For an ordinary resolution to be approved it must be supported by more than 50% (fifty percent) of the voting rights of Shareholders exercised on the resolution by all Shareholders present in person, or represented by proxy, as provided in section 65(7) of the Act. Notwithstanding the foregoing, to the extent that the JSE Listings Requirements require the support of a higher percentage of voting rights to be exercised in respect of any ordinary resolution, the Company shall not implement such ordinary resolution unless such ordinary resolution is supported by the higher percentage of voting rights of Shareholders required to be exercised on that resolution in terms of the JSE Listings Requirements.
- 22.2 For a special resolution to be approved it must be supported by the holders of at least 75% (seventy five percent) of the voting rights exercised on the resolution by all Shareholders present in person, or represented by proxy, as provided in section 65(9) of the Act.
- 22.3 No matters, except:
- 22.3.1 those matters set out in section 65(11) of the Act;
- 22.3.2 any other matter required by the Act or this MOI to be resolved by means of a special resolution; or
- 22.3.3 for so long as the Company's Securities are listed on the JSE, any other matter required by the JSE Listings Requirements to be resolved by means of a special resolution in terms of the JSE Listings Requirements,

[LR10.11(a)]

require a special resolution adopted at a Shareholders meeting of the Company.

- 22.4 In the event that any Shareholder abstains from voting in respect of any resolution, such Shareholder will, for the purposes of determining the number of votes exercised in respect of that resolution, be deemed not to have exercised a vote in respect thereof (i.e. that Shareholder's votes will neither be included in the aggregate number of votes cast nor in the total number of votes exercised in favour of or against that resolution).

23 SHAREHOLDERS ACTING OTHER THAN AT A MEETING

- 23.1 In accordance with the provisions of section 60 of the Act, but subject to clause 23.5, a resolution that could be voted on at a Shareholders meeting (including in respect of the election of Directors) may instead be –

23.1.1 submitted by the Board for consideration to the Shareholders entitled to exercise the voting rights in relation to the resolution; and

23.1.2 voted on in writing by such Shareholders within a period of 20 (twenty) Business Days after the resolution was submitted to them.

23.2 A resolution contemplated in clause 23.1 –

23.2.1 will have been adopted if it is supported by persons entitled to exercise sufficient voting rights for it to have been adopted as an ordinary or special resolution, as the case may be, at a properly constituted Shareholders meeting; and

23.2.2 if adopted, will have the same effect as if it had been approved by voting at a meeting.

23.3 In addition to a resolution passed in terms of clause 23.1, a resolution in writing signed by all the Shareholders entitled to vote thereon shall be as valid and effectual as if adopted at a duly convened general meeting of Shareholders of the Company.

23.4 Within 10 (ten) Business Days after adopting a resolution, in terms of the provisions of this clause 23, the Company shall deliver a statement describing the results of the vote, consent process, or election to every Shareholder who was entitled to vote on or consent to the resolution, or vote on the election of a Director, as the case may be.

23.5 For so long as is required under the JSE Listings Requirements or unless the JSE allows otherwise, the provisions of this clause 23 shall not apply to –

23.5.1 any Shareholder meetings that are called in terms of the JSE Listings Requirements (which for the avoidance of any doubt, must be held “in person”);

[LR10.11(c)]

23.5.2 the passing of any resolution in terms of clause 24.2; or

23.5.3 any annual general meeting of the Company,

provided that, notwithstanding the provisions of clause 23.5.1, any resolutions required in respect of a change of the Company's name, any odd lot offer, any increase in the Company's authorised shared capital and/or the approval of any amendment of this MOI may be proposed as written resolutions in accordance with the provisions of section 60 of the Act as contemplated in this clause 23.

24 COMPOSITION AND POWERS OF THE BOARD OF DIRECTORS

24.1 In addition to the minimum number of Directors, if any, that the Company must have to satisfy any requirement in terms of the Act to appoint an audit committee, or a social and ethics committee, the Board must comprise at least 4 (four) Directors and not more than 15 (fifteen) Directors. The Shareholders shall be entitled by ordinary resolution to amend such maximum number of Directors as they from time to time shall consider appropriate.

24.2 Subject to clauses 24.3 and 24.4 all Directors shall be elected by an ordinary resolution of the Shareholders at a general or annual general meeting of the Company and no appointment of a Director in accordance with a resolution passed in terms of section 60 of the Act shall be valid. [LR10.16(a)]

24.3 Subject to the requirements of the Act, the chairman of the Board or the chief executive officer shall be entitled, subject to the written approval of the majority of the Directors, to appoint any person as a Director in terms of section 66(4)(a)(i) of the Act, provided that such appointment must be approved by the Shareholders at the next Shareholders meeting or annual general meeting.

24.4 The authority of the Board to fill a vacancy on the Board on a temporary basis, as set out in section 68(3) of the Act is not limited or restricted by this MOI provided that any Directors so appointed must resign at the next annual general meeting of the Company and may make themselves available for election by the Shareholders at such annual general meeting of the Company. [LR10.16(c)]

24.5 Accordingly, the Board shall have the power at any time and from time to time to appoint any person as a Director, either to fill a casual vacancy or as an addition to the Board.

24.6 Until 1 (one) or more Directors have been so elected, each incorporator of the Company shall, in terms of section 67(1) of the Act, serve as a Director of the Company.

24.7 In any election of Directors –

24.7.1 the election is to be conducted as a series of votes, each of which is on the candidacy of a single individual to fill a single vacancy or to confirm an additional appointment, with the series of votes continuing until all vacancies on the Board have been filled or all additional appointments have been confirmed; and

24.7.2 in each vote to fill a vacancy –

24.7.2.1 each vote entitled to be exercised may be exercised once; and

24.7.2.2 the vacancy is filled or the additional appointment confirmed only if a majority of the votes exercised support the candidate,

provided only that, in the event that the Company only has 1 (one) Shareholder, the provisions of this clause 24.7 will not apply and the election of Directors shall take place in such manner as the Shareholder shall determine.

24.8 Subject to 24.3, 24.4 and 24.5, the Company shall only have elected Directors and there shall be no appointed or *ex officio* Directors as contemplated in section 66(4) of the Act.

- 24.9 Apart from satisfying the qualification and eligibility requirements set out in section 69 of the Act, a person need not satisfy any eligibility requirements or qualifications to become or remain a Director or a Prescribed Officer of the Company.
- 24.10 A Director shall cease to hold office as such if:
- 24.10.1 he becomes insolvent, or assigns his estate for the benefit of his creditors, or suspends payment or files a petition for the liquidation of his affairs, or compounds generally with his creditors;
 - 24.10.2 he becomes of unsound mind;
 - 24.10.3 in the case of an executive Director who is an employee of the Company, his employment relationship with the Company is terminated for whatsoever reason, including but not limited to, resignation, retirement, misconduct or otherwise;
 - 24.10.4 he is prohibited from being, is removed as or is disqualified from acting as a director of a company in terms of the Act;
 - 24.10.5 he is required to do so in terms of the JSE Listings Requirements;
 - 24.10.6 he absents himself from meetings of the Board for 6 (six) consecutive months without the leave of the other Directors and is not represented at such meetings during such 6 (six) months by an alternate Director, and the Directors resolve that his office shall be vacated, provided that the Directors shall have the power to grant any Director leave of absence for an indefinite period;
 - 24.10.7 he has given 1 (one) month's (or with the permission of the Directors, a lesser period) notice in writing of his intention to resign;
 - 24.10.8 he is removed in accordance with clause 24.11; or
 - 24.10.9 the Board resolved to remove him in accordance with section 71(3) of the Act.
- 24.11 The Company may by ordinary resolution in accordance with clause 24.10.8 and section 71(2) of the Act, remove any Director before the expiration of his period of office and by an ordinary resolution elect another person in his stead. The person so elected shall hold office until the next annual general meeting of the Company and shall then retire and be eligible for re-election.
- 24.12 No Director shall be appointed for life or for an indefinite period and the Directors shall rotate in accordance with the following provisions –
- 24.12.1 at each annual general meeting referred to in clause 18.4, 1/3 (one third) of the Directors then in office, or if their number is not three or a multiple of three, the number nearest to 1/3, but not less than 1/3, shall retire from office, provided also that at least 1/3 (one third) of the non-executive Directors then in office, or if their number is not three or a multiple of three, the number nearest to 1/3, but not less than 1/3, shall retire from office;
 - 24.12.2 the Directors to retire in every year are, firstly those who have been appointed to fill a casual vacancy or an additional appointment to the Board, and secondly those who have been longest in office since their last election, but as between persons who were elected

as Directors on the same day, those to retire shall, unless they otherwise agree among themselves, be determined by lot. Notwithstanding the foregoing, if at the date of any annual general meeting, any:

24.12.2.1 Director will have held office for a period of 3 (three) years since his last election or appointment;

24.12.2.2 non-executive Director will have held office for an aggregate period of 9 (nine) years since his first election or appointment,

then such Director shall retire at such annual general meeting, either as one of the Directors to retire in pursuance to the foregoing or additionally thereto;

24.12.3 a retiring Director may be re-elected, provided he is eligible for election. If elected or re-elected he shall be deemed not to have vacated his office;

24.12.4 a retiring Director shall act as Director throughout the annual general meeting at which he retires;

24.12.5 the Company, at the annual general meeting at which a Director retires in the above manner, or at any other general meeting, may fill the vacancy by electing a person thereto, provided that the Company shall not be entitled to fill the vacancy by means of a resolution passed in accordance with the provisions of section 60 of the Act as set out in clause 23; and

24.12.6 if at any meeting at which an election of Directors ought to take place the offices of the retiring Directors are not filled, unless it is expressly resolved not to fill such vacancies, the meeting shall stand adjourned and the further provisions of this MOI, including clauses 18.13 to 18.14.1 (inclusive) will apply *mutatis mutandis* to such adjournment, and if at such adjourned meeting the vacancies are not filled, the retiring Directors, or such of them as have not had their offices filled, shall be deemed to have been re-elected at such adjourned meeting.

24.13 The Board shall, through its nomination committee (if so constituted in terms of clause 29.1), provide the Shareholders with a recommendation in the notice of the meeting at which the re-election of a retiring Director is proposed, as to which retiring Directors are eligible for re-election, taking into account that Director's past performance and contribution. Any Shareholder shall have the right to nominate Directors.

[LR10.16)(k)]

24.14 The Board has the power to exercise all of the powers and perform any of the functions of the Company, as set out in section 66(1) of the Act, and the powers of the Board in this regard are only limited and restricted as contemplated in this clause 24.

[LR10.16(b)]

- 24.15 The Directors may at any time and from time to time by power of attorney appoint any person or persons to be the attorney or attorneys and agent(s) of the Company for such purposes and with such powers, authorities and discretions (not exceeding those vested in or exercisable by the Directors in terms of this MOI) and for such period and subject to such conditions as the Directors may from time to time think fit. Any such appointment may, if the Directors think fit, be made in favour of any company, the Shareholders, directors, nominees or managers of any company or firm, or otherwise in favour of any fluctuating body of persons, whether nominated directly or indirectly by the Directors. Any such power of attorney may contain such provisions for the protection or convenience of persons dealing with such attorneys and agents as the Directors think fit. Any such attorneys or agents as aforesaid may be authorised by the Directors to sub-delegate all or any of the powers, authorities and discretions for the time being vested in them.
- 24.16 Save as otherwise expressly provided herein, all cheques, promissory notes, bills of exchange and other negotiable or transferable instruments, and all documents to be executed by the Company, shall be signed, drawn, accepted, endorsed or executed, as the case may be, in such manner as the Directors shall from time to time determine.
- 24.17 All acts performed by the Directors or by a committee of Directors or by any person acting as a Director or a member of a committee shall, notwithstanding that it shall afterwards be discovered that there was some defect in the appointment of the Directors or persons acting as aforesaid, or that any of them were disqualified from or had vacated office, be as valid as if every such person had been duly appointed and was qualified and had continued to be a Director or member of such committee.
- 24.18 If the number of Directors falls below the minimum number fixed in accordance with this MOI, the remaining Directors must as soon as possible and in any event not later than three months from the date that the number falls below such minimum, fill the vacancy/ies, provided that such Director/s are elected by the Shareholders at the next annual general meeting or call a general meeting for the purpose of filling the vacancy/ies.
- 24.19 The failure by the Company to have the minimum number of Directors during the said three month period does not limit or negate the authority of the board of Directors or invalidate anything done by the board of Directors while their number is below the minimum number fixed in accordance with this MOI.
- 24.20 The Directors in office may act notwithstanding any vacancy in their body, but if after the expiry of the three month period contemplated in clause 24.18 above and for so long as their number is reduced below the minimum number fixed in accordance with this MOI, they may act only for the purpose of filling vacancies in their body in terms of section 68(3) of the Act or of summoning general meetings of the Company for that purpose provided that if there is no Director able or willing to act, then any Shareholder may convene a general meeting for that purpose, but not for any other purpose. [LR10.16(a)]
- 24.21 A Director may hold any other office or place of profit under the Company (except that of auditor or Company Secretary) or any subsidiary of the Company in conjunction with the office of Director, provided that the appointment, duration and remuneration (in addition to the remuneration to which he may be entitled as a Director) in respect of such other office must be determined by a disinterested quorum of Directors. [LR10.16(d)]

- 24.22 A Director of the Company may be employed in any other capacity in the company or as a director or employee of a company controlled by, or itself a major subsidiary of, the Company and, in such event, his appointment and remuneration in respect of such other office must be determined by a disinterested quorum of Directors.
- 24.23 Each Director and each alternate Director, Prescribed Officer and member of any committee of the Board (whether or not such latter persons are also members of the Board) shall, subject to the exemptions contained in section 75(2) of the Act and the qualifications contained in section 75(3) of the Act, comply with all of the provisions of section 75 of the Act in the event that they (or any person who is a related person to them) have a personal financial interest in any matter to be considered by the Board. [LR10.16(e)]
- 24.24 A Director may not vote on any resolution pertaining to any matter in which he has a personal financial interest as contemplated in section 75 of the Act. However, notwithstanding his interest in any matter, such Director may be counted for the purposes of determining a quorum for a Board meeting.
- 24.25 The Board may authorise the payment of such donations by the Company to such religious, charitable, public or other bodies, clubs, funds, associations or persons as may seem desirable in the interests of the Company, provided that any donations to any political parties or associations shall require prior approval of Shareholders in a general or annual general meeting.

25 ALTERNATE DIRECTORS

- 25.1 Any Director shall have the power to nominate another person approved by the Board to act as alternate Director in his place during his absence or inability to act as such Director, provided that 50% (fifty percent) of all alternate Directors shall be elected by an ordinary resolution of the Shareholders at a general or annual general meeting of the Company in accordance with section 66(4)(b) of the Act. Upon being elected or appointed as an alternate Director, the alternate Director shall, in all respects, be subject to the terms and conditions existing with reference to the other Directors of the Company. A person may be elected or appointed as alternate to more than one Director. Where a person is alternate to more than one Director or where an alternate Director is a Director, he shall have a separate vote, on behalf of each Director he is representing in addition to his own vote, if any.
- 25.2 The alternate Directors, whilst acting in the place of the Directors whom they represent, shall exercise and discharge all the duties and functions of the Directors they represent.
- 25.3 The appointment of an alternate Director shall cease on the happening of any event which, if he was a Director, would cause him to cease to hold office in terms of this MOI or if the Director whom he represents ceases to be a Director, or gives notice to the secretary of the Company that the alternate Director representing him shall have ceased to do so. An alternate Director shall look to the Director whom he represents for his remuneration.

26 BOARD MEETINGS

- 26.1 Save as may be provided otherwise herein, the Directors may meet together for the dispatch of business, adjourn and otherwise regulate their meetings as they think fit.

- 26.2 The Directors may elect a chairperson and a deputy chairperson and determine the period for which each is to hold office. The chairperson, or in his absence the deputy chairperson, shall be entitled to preside over all meetings of Directors. If no chairperson or deputy chairperson is elected, or if at any meeting neither is present or willing to act as chairperson thereof within 10 (ten) minutes of the time appointed for holding the meeting, the Directors present shall choose 1 (one) of their number to be chairperson of such meeting.
- 26.3 In addition to the provisions of section 73(1) of the Act, any Director shall at any time be entitled to call a meeting of the Directors. [LR10.16(i)]
- 26.4 The Board has the power to –
- 26.4.1 consider any matter and/or adopt any resolution other than at a meeting contemplated in section 74 of the Act and, accordingly, any decision that could be voted on at a meeting of the Board may instead be adopted by the written consent of a majority of the Directors, given in person or by Electronic Communication, provided that each Director has received notice of the matter to be decided. Such resolution, inserted in the minute book, shall be as valid and effective as if it had been passed at a meeting of directors. Any such resolution may consist of several documents and shall be deemed to have been passed on the date on which it was signed by the last director who signed it (unless a statement to the contrary is made in that resolution);
- 26.4.2 conduct a meeting entirely by Electronic Communication, or to provide for participation in a meeting by Electronic Communication, as set out in section 73(3) of the Act, provided that, as required by such section, the Electronic Communication facility employed ordinarily enables all persons participating in the meeting to communicate concurrently with each other without an intermediary and to participate reasonably effectively in the meeting; [LR10.16(j)]
- 26.4.3 determine the manner and form of providing notice of its meetings contemplated in section 73(4) of the Act, provided that – [LR10.16(j)]
- 26.4.3.1 the notice period for the convening of any meeting of the Board will be at least 7 (seven) days unless the decision of the Directors is required on an urgent basis which justifies a shorter period of notice, in which event the meeting may be called on shorter notice. The decision of the chairperson of the Board, or failing the chairperson for any reason, the decision of any (two) directors as to whether a matter should be decided on an urgent basis, and the period of notice to be given, shall be final and binding on the Directors;
- 26.4.3.2 an agenda of the matters to be discussed at the meeting shall be given to each Director, together with the notice referred to in clause 26.4.3.1;
- 26.4.3.3 no meeting may be held if notice thereof and the agenda therefore is not given in accordance with clauses 26.4.3.1 and 26.4.3.2; and
- 26.4.4 proceed with a meeting despite a failure or defect in giving notice of the meeting, as provided in section 73(5) of the Act,

and the powers of the Board in respect of the above matters are not limited or restricted by this MOI.

- 26.5 The quorum requirement for a Board meeting (including an adjourned meeting) to begin, the voting rights at such a meeting, and the requirements for approval of a resolution at such a meeting are as set out in section 73(5) of the Act, subject only to clause 26.5.5, and accordingly –
- 26.5.1 if all of the Directors of the Company –
- 26.5.1.1 acknowledge actual receipt of the notice convening a meeting;
- 26.5.1.2 are present at a meeting; or
- 26.5.1.3 waive notice of a meeting,
- the meeting may proceed even if the Company failed to give the required notice of that meeting or there was a defect in the giving of the notice;
- 26.5.2 a majority of the Directors must be present at a meeting before a vote may be called at any meeting of the Directors;
- 26.5.3 each Director has 1 (one) vote on a matter before the Board;
- 26.5.4 a majority of the votes cast in favour of a resolution is sufficient to approve that resolution; and
- 26.5.5 in the case of a tied vote at any meeting of the Directors, the chairperson of the Board may cast a deciding vote in addition to any deliberative vote unless –
- 26.5.5.1 the quorum of Directors as provided for in the Act, requires only 2 (two) Directors to be present at a meeting before a vote may be called at any meeting of the Directors; and
- 26.5.5.2 only 2 (two) Directors are present at that meeting of Directors,
- in which case, the chairperson of the Board may not cast a deciding vote in addition to any deliberative vote and the matter being voted on shall fail.
- 26.6 Resolutions adopted by the Board –
- 26.6.1 must be dated and sequentially numbered; and
- 26.6.2 are effective as of the date of the resolution, unless any resolution states otherwise.
- 26.7 Any minutes of a meeting, or a resolution, signed by the chairperson of the meeting, or by the chairperson of the next meeting of the Board, are evidence of the proceedings of that meeting, or the adoption of that resolution, as the case may be.
- 26.8 Minutes of all board meetings, resolutions and Directors' declarations shall be kept in accordance with the provisions of section 24 of the Act.

27 DIRECTORS' COMPENSATION AND FINANCIAL ASSISTANCE

- 27.1 The Company may pay remuneration to the Directors for their services as Directors in accordance with a special resolution approved by the Company's Shareholders within the

previous 2 (two) years, as set out in section 66(8) and (9) of the Act, and the power of the Company in this regard is not limited or restricted by this MOI.

27.2 Any Director who –

27.2.1 serves on any executive or other committee;

27.2.2 devotes special attention to the business of the Company;

27.2.3 goes or resides outside South Africa for the purpose of the Company; or

27.2.4 otherwise performs or binds himself to perform services which, in the opinion of the Directors, are outside the scope of the ordinary duties of a Director,

may be paid such extra remuneration or allowances in addition to or in substitution of the remuneration to which he may be entitled as a Director, as a disinterested quorum of the Directors may from time to time determine.

27.3 The Directors may also be paid all their travelling and other expenses necessarily incurred by them in connection with –

[LR10.16(f)]

27.3.1 the business of the Company; and

27.3.2 attending meetings of the Directors or of committees of the Directors of the Company.

27.4 The Board may, as contemplated in and subject to the requirements of section 45 of the Act, authorise the Company to provide financial assistance to a Director, Prescribed Officer or other person referred to in section 45(2) of the Act, and the power of the Board in this regard is not limited or restricted by this MOI.

28 INDEMNIFICATION OF DIRECTORS

28.1 The Company may –

28.1.1 advance expenses to a Director or directly or indirectly indemnify a Director in respect of the defence of legal proceedings, as set out in section 78(4) of the Act;

28.1.2 indemnify a Director in respect of liability as set out in section 78(5) of the Act; and/or

28.1.3 purchase insurance to protect the Company or a Director as set out in section 78(7) of the Act,

and the power of the Company in this regard is not limited, restricted or extended by this MOI.

28.2 The provisions of clause 28.1 shall apply *mutatis mutandis* in respect of any former Director, Prescribed Officer or member of any committee of the Board, including the audit committee.

29 BORROWING POWERS

29.1 Subject to this MOI the Directors may from time to time exercise all of the powers of the Company to –

- 29.1.1 borrow for the purposes of the Company such sums as they think fit; and
- 29.1.2 secure the payment or repayment of any such sums, or any other sum, as they think fit, whether by the creation and issue of Securities, mortgage or charge upon all or any of the property or assets of the Company.
- 29.2 For the purposes of clause 29.1, at the time that any new borrowing is authorised by the Company –
 - 29.2.1 the total consolidated liabilities as reflected in the Company’s latest published interim or annual consolidated IFRS financial statements;
 - 29.2.2 less any capital repayments made on those liabilities after the balance sheet date;
 - 29.2.3 plus the nominal value of the new debt;

shall not be more than 60% of the total consolidated assets as reflected in the Company’s latest audited or reviewed consolidated IFRS financial statements or *pro forma* consolidated balance sheet.

30 COMMITTEES OF THE BOARD

- 30.1 The Board may –
 - 30.1.1 appoint committees of Directors and delegate to any such committee any of the authority of the Board as contemplated in section 72(1) of the Act; and/or
 - 30.1.2 include in any such committee persons who are not Directors, as contemplated in section 72(2)(a) of the Act,

and the power of the Board in this regard is not limited or restricted by this MOI.
- 30.2 If and for as long as it is required to do so in terms of the Act, and unless the Company is exempted from doing so by the Tribunal in terms of section 72(5) of the Act, the Board must appoint a social and ethics committee having the powers and functions prescribed in terms of section 72 of the Act and the Regulations.
- 30.3 If and for as long as any of the Company’s Securities are listed on the JSE, the Board shall appoint such Board committees as are required by the JSE Listings Requirements, having such functions and powers as are prescribed by or in terms of the JSE Listings Requirements.
- 30.4 If and for as long as it is required to do so in terms of the Act, the Board must appoint an audit committee having the powers and functions prescribed in terms of section 94 of the Act and the Regulations.
- 30.5 The authority of a committee appointed by the Board as contemplated in sections 72(2)(b) and (c) of the Act is not limited or restricted by this MOI.

31 ANNUAL FINANCIAL STATEMENTS

- 31.1 The Company shall keep all such accurate and complete accounting records, in English, as are necessary to enable the Company to satisfy its obligations in terms of –
- 31.1.1 the Act;
 - 31.1.2 any other law with respect to the preparation of financial statements to which the Company may be subject; and
 - 31.1.3 this MOI.
- 31.2 The Company shall each year prepare annual financial statements within 6 (six) months after the end of its financial year, or such shorter period as may be appropriate to –
- 31.2.1 provide the required notice of an annual general meeting in terms of section 61(7) of the Act; and
 - 31.2.2 comply with the JSE Listings Requirements. In this regard it is recorded that, as at the date of adoption of this MOI, the JSE Listings Requirements stipulate that the Company shall distribute its annual financial statements to Shareholders within 4 (four) months after the end of each financial year.
- 31.3 The Company shall appoint an auditor upon, or as soon as reasonably possible after, its incorporation and each year at its annual general meeting. If the Company appoints a firm as its auditor, any change in the composition of the members of that firm shall not by itself create a vacancy in the office of auditor.
- 31.4 The annual financial statements of the Company shall be prepared and audited in accordance with the provisions of section 30 of the Act.
- 31.5 A copy of the annual financial statements prepared in compliance with the JSE Listings Requirements must be distributed to Shareholders at least 15 Business Days before the date of the annual general meeting of the Company at which such annual financial statements will be considered. [LR10.19]
- 31.6 The annual financial statements shall be prepared on a basis that is not inconsistent with any unalterable or non-elective provision of the Act and shall satisfy, as to form and content, the financial reporting standards of IFRS and, subject to and in accordance with IFRS –
- 31.6.1 present fairly the state of affairs and business of the Company and explain the transactions and financial position of the business of the Company;
 - 31.6.2 show the Company's assets, liabilities and equity, as well as its income and expenses and any other prescribed information;
 - 31.6.3 set out the date on which the statements were produced and the accounting period to which they apply; and
 - 31.6.4 bear a prominent notice indicating that the annual financial statements have been audited and the name and professional designation of the person who prepared them.

32 COMPANY SECRETARY

- 32.1 The Company must appoint a company secretary.
- 32.2 The company secretary must have the requisite knowledge of, or experience in respect of, relevant laws and be a permanent resident of the Republic.
- 32.3 The Board must fill any vacancy in the office of company secretary within 60 (sixty) Business Days after such vacancy arises by a person whom the Directors consider to have the requisite knowledge and experience.

33 DISTRIBUTIONS

- 33.1 Subject to the provisions of the Act, and particularly section 46 of the Act, the Company may make a proposed distribution if such distribution – [LR10.17(a)]
- 33.1.1 is pursuant to an existing legal obligation of the Company, or a court order; or
- 33.1.2 is authorised by resolution of the Board,
- and is effected in compliance with the JSE Listings Requirements. [LR10.8]
- 33.2 Distributions may be declared either free of or subject to the deduction of income tax and any other tax or duty in respect of which the Company may be chargeable.
- 33.3 No distribution shall bear interest against the Company, except as otherwise provided under the conditions of issue of the Shares in respect of which such distribution is payable.
- 33.4 The Directors may from time to time declare and pay to the Shareholders such interim distributions as the Directors consider to be appropriate. [LR10.17(c)]
- 33.5 All unclaimed monies due to Shareholders will be held by or on behalf of the Company in trust for the benefit of the Shareholder concerned until claimed, provided that, subject to the provisions of the Prescription Act, 68 of 1969, as amended from time to time and any other applicable laws of prescription, monies unclaimed for a period of 3 (three) years from the date on which they were declared (or such longer period as may be required under the laws of prescription) may be declared forfeited by the Directors for the benefit of the Company. The Directors may at any time annul such forfeiture upon such conditions (if any) as they think fit.
- 33.6 Any distribution, interest or other sum payable in cash to the holder of a Share may be paid by cheque or warrant sent by post and addressed to –
- 33.6.1 the holder at his registered address;
- 33.6.2 in the case of joint holders, the holder whose name appears first in the Securities Register in respect of the Share, at his registered address; or
- 33.6.3 such person and at such address as the holder or joint holders may in writing direct.
- 33.7 Should the Directors determine that any payments to Shareholders, either all or any of them, is to be made by cheque or warrant, then the Directors shall be entitled to suppress the issue

of cheques or warrants with a value lower than R100.00 to any one Shareholder. The unpaid dividend will be retained in the Company's unclaimed dividend account and once the accumulated amount exceeds R100.00, such payment may be claimed by the Shareholder by submitting a written claim.

- 33.8 Every such cheque or warrant shall –
- 33.8.1 be made payable to the order of the person to whom it is addressed; and
- 33.8.2 be sent at the risk of the holder or joint holders.
- 33.9 The Company shall not be responsible for the loss in transmission of any cheque or warrant or of any document (whether similar to a cheque or warrant or not) sent by post as aforesaid.
- 33.10 A holder or any one of two or more joint holders, or his or their agent duly appointed in writing, may give valid receipts for any distributions or other moneys paid in respect of a Share held by such holder or joint holders.
- 33.11 When such cheque or warrant is paid, it shall discharge the Company of any further liability in respect of the amount concerned.
- 33.12 A distribution may also be paid in any other way determined by the Directors, including without limitation by means of electronic funds transfer, and if the directives of the Directors in that regard are complied with, the Company shall not be liable for any loss or damage which a Shareholder may suffer as a result thereof.
- 33.13 Without detracting from the ability of the Company to issue capitalisation Shares, any distribution may be paid wholly or in part –
- 33.13.1 by the distribution of specific assets;
- 33.13.2 by the issue of Shares, debentures or securities of the Company or of any other company;
- 33.13.3 in cash; or
- 33.13.4 in any other way which the Directors may at the time of declaring the distribution determine.
- 33.14 Where any difficulty arises in regard to such distribution, the Directors may settle that difficulty as they think expedient, and in particular may fix the value which shall be placed on such specific assets on distribution.
- 33.15 The Directors may – [LR10.17(b)]
- 33.15.1 determine that cash payments shall be made to any Shareholder on the basis of the value so fixed in order to secure equality of distribution; and
- 33.15.2 vest any such assets in trustees upon such trusts for the benefit of the persons entitled to the distribution as the Directors deem expedient.

- 33.16 Any distribution must be made payable to Shareholders registered as at a date subsequent to the date of declaration thereof or the date of confirmation thereof, whichever is the later date.
- 33.17 Payments to Shareholders shall be made in accordance with the JSE Listings Requirements and must not provide that capital shall be repaid upon the basis that it may be called up again.

[LR10.8)]

34 ACCESS TO COMPANY RECORDS

- 34.1 Each person who holds or has a beneficial interest in any Securities issued by the Company is entitled to inspect and copy, without any charge for any such inspection or upon payment of no more than the prescribed maximum charge for any such copy, the information contained in the records of the Company referred to in section 26(1) of the Act, being –
- 34.1.1 this MOI, and any amendments or alterations thereof;
- 34.1.2 a record of the Directors, including the details of any person who has served as a Director, for a period of 7 (seven) years after that person has ceased to serve as a Director, and any information relating to such persons referred to in section 24(5) of the Act;
- 34.1.3 all –
- 34.1.3.1 reports presented at an annual general meeting of the Company for a period of 7 (seven) years after the date of any such meeting, provided that no such inspection right shall exist if and to the extent that the Company is not required to, and does not, in fact, hold an annual general meeting; and
- 34.1.3.2 annual financial statements required by the Act for a period of 7 (seven) years after the date on which each such particular statements were issued;
- 34.1.4 notice and minutes of all Shareholders meetings, including –
- 34.1.4.1 all resolutions adopted by them, for 7 (seven) years after the date each such resolution was adopted; and
- 34.1.4.2 any document that was made available by the Company to the holders of Securities in relation to each such resolution;
- 34.1.5 any written communications sent generally by the Company to all holders of any class of the Company's Securities, for a period of 7 (seven) years after the date on which each of such communications was issued; and
- 34.1.6 the Securities Register.
- 34.2 A person not contemplated in clause 34.1 has a right to inspect the Securities Register and the register of Directors of the Company upon payment of an amount not exceeding the prescribed maximum fee for any such inspection.
- 34.3 A person who wishes to inspect the Uncertificated Securities Register may do so only through the Company in terms of section 26 of the Act, and in accordance with the rules of

the Central Securities Depository. Within 5 (five) Business Days after the date of a request for inspection, the Company must produce a record of the Uncertificated Securities Register, which record must reflect at least the details referred to in section 50(3)(b) of the Act at the close of business on the day on which the request for inspection was made.

- 34.4 As provided for in section 26(3) of the Act, this MOI does not establish any information rights of any person in addition to the information rights provided in sections 26(1) and 26(2) of the Act.

35 RATIFICATION OF ULTRA VIRES ACTS

Unless otherwise agreed with the JSE, the ratification of the Company's actions as provided for in sections 20(2) and 20(6) of the Act is prohibited to the extent that such ratification is contrary to the JSE Listings Requirements.

[LR10.3]

36 PAYMENT OF COMMISSION

- 36.1 The Company may pay a commission at a rate not exceeding 10% of the issue price of a Security to any person in consideration of his subscribing or agreeing to subscribe, whether absolutely or conditionally, for any Securities of the Company or for procuring or agreeing to procure, whether absolutely or conditionally, subscriptions for any Securities of the Company.

[LR10.14]

- 36.2 Commission may be paid out of capital or profits, whether current or accumulated, or partly out of the one and partly out of the other.

- 36.3 Such commission may be paid in cash or, if authorised by the Company in general meeting, by the allotment of fully or partly paid-up Shares, or partly in one way and partly in the other.

- 36.4 The Company may, on any issue of Securities, pay such brokerage as may be lawful.

37 NOTICES

- 37.1 All notices shall be –

- 37.1.1 delivered by the Company to each Shareholder of the Company physically, by fax, by email, by registered post, or by any other means authorised in terms of Table CR 3 annexed to the Regulations; and

- 37.1.2 simultaneously given to the JSE,

and shall be given in writing in any manner authorised by the JSE Listings Requirements and the Regulations. All notices shall, in addition to the above, be released through SENS provided that, in the event that the Shares or other Securities of the Company are not listed on the JSE, all the provisions of this MOI relating to the publication of notices via SENS shall no longer apply and such notices shall thereafter only be published in accordance with the provisions of the Act. **[LR10.11(f)]**

- 37.2 Each Shareholder of the Company –

- 37.2.1 shall notify in writing to the Company an address, which address shall be his registered

- address for the purposes of receiving written notices from the Company by post; and
- 37.2.2 may notify in writing to the Company an email address and/or facsimile number, which address shall be his address for the purposes of receiving notices by way of Electronic Communication (and by doing so the Shareholder concerned shall be deemed to have confirmed that notices sent to such address can conveniently be printed by that Shareholder within a reasonable time and at a reasonable cost as contemplated in section 6(10) of the Act.
- 37.3 Any Shareholder whose address in the Securities Register is an address not within South Africa, shall be entitled to have notices served upon him at such address. **[LR10.18]**
- 37.4 In the case of joint holders of a Share, all notices shall, unless such holders otherwise in writing request and the Directors agree, be given to that Shareholder whose name appears first in the Securities Register and a notice so given shall be deemed sufficient notice to all the joint holders.
- 37.5 Any notice sent by any means permitted in Table CR 3 annexed to the Regulations shall be deemed to have been delivered as provided for that method of delivery in such Table.
- 37.6 Every person who by operation of law, transfer or other means whatsoever becomes entitled to any Share, shall be bound by every notice in respect of that Share which, previously to his name and address being entered in the Securities Register, was given to the person from whom he derives his title to such Share.
- 37.7 Any notice or document delivered or sent by post to or left at the registered address of any Shareholder in pursuance of this MOI shall, notwithstanding that such Shareholder was then deceased, and whether or not the Company has notice of his death, be deemed to have been duly served in respect of any Shares, whether held solely or jointly with other persons by such Shareholder, until some other person be registered in his stead as the sole or joint holder thereof, and such service shall for all purposes of this MOI be deemed a sufficient service of such notice or document on his heirs, executors or administrators, and all persons (if any) jointly interested with him in any such Shares.

38 AMENDMENT OF MOI

[LR10.5(d)]

- 38.1 Every provision of this MOI is capable of amendment in accordance with sections 16, 17 and 152(6)(b) of the Act. There is accordingly no provision of this MOI which may not be amended as contemplated in sections 15(2)(b) and (c) of the Act.
- 38.2 This MOI may only be altered or amended by way of a special resolution in accordance with section 16(1)(c) of the Act, except if such amendment is in compliance with a Court order as contemplated in sections 16(1)(a) and 16(4) of the Act.
- 38.3 An amendment of this MOI will take effect from the later of –
- 38.3.1 the date on, and time at, which the Commission accepts the filing of the notice of amendment contemplated in section 16(7) of the Act; and
- 38.3.2 the date, if any, set out in the said notice of amendment,

save in the case of an amendment that changes the name of the Company, which will take effect from the date set out in the amended registration certificate issued by the Commission.

- 38.4 In the circumstances where the MOI is proposed to be amended to remove or eliminate a specific inconsistency or contravention of the Act, which provision of this MOI is void in terms of section 15(1)(b) of the Act or could be declared void by a court of law in terms of section 218(1) of the Act, the Shareholders undertake not to object to that amendment on the grounds contemplated in section 164(2)(a) of the Act or demand that the Company pay the Shareholder fair value for all of the Shares held by that person, in terms of section 164 of the Act.
- 38.5 Save as set out in clause 38.2 above, this MOI is not capable of amendment by any other method. The provisions of section 16(1)(b) of the Act shall accordingly not apply to this MOI, nor shall any other alterable provisions of the Act which permit a method of altering or amending the MOI not set out in clause 38.2 above, apply to this MOI.

39 WINDING UP

- 39.1 If the Company be wound up, the assets remaining after payment of the debts and liabilities of the Company and the costs of the liquidation shall be distributed among the Ordinary Shareholders in proportion to the number of Ordinary Shares respectively held by each of them,

provided that the provisions of this clause shall be subject to the rights of the holders of Shares (if any) issued upon special conditions.

- 39.2 In a winding-up, any part of the assets of the Company, including any shares or securities of other companies may, with the sanction of a special resolution of the Company, be paid to the Shareholders of the Company *in specie*, or may, with the same sanction, be vested in trustees for the benefit of such Shareholders, and the liquidation of the Company may be closed and the Company dissolved.

40 COMPANY RULES

The Board is prohibited from making, amending or repealing any rules as contemplated in section 15(3) of the Act and the Board's capacity to make, amend or repeal such rules is hereby excluded.

[LR10.4]